RE: Sample timeline for hiring a new library director

Months 6 & 5

Develop a PLAN

- What are the most critical characteristics, skills and attributes desired in a new director?
- Library accreditation designation what is required of a director at this level?
- Will this position offer any benefits?
- Develop and approve a job description for the director position.
- Develop and approve a job ad for the director position.
 - Do not list a closing date for applications, but rather a date that you will begin considering applications.
 - Applications should be mailed to the board chair which address would you like to use?
- Develop a log for tracking applications could be simple spreadsheet.
- Finalize the search committee. This could be the entire board or a subcommittee.
- Finalize this search timeline.
- Budget for search will any funds be necessary for posting the job, interview process, etc.?

Succession Planning

- What prep work needs to occur by the current director and library board to make the transition as seamless as possible?
 - Collecting key documents/files into a single location.
 - Putting to paper any key processes payroll; opening/closing; ordering materials.
 - List of vendors name, contact information, service provided, account numbers, username and login for web portals, etc.
 - o Other

Month 5

Advertise the job through various outlets.

- KANLIB-L (listserv catering to library professionals in Kansas)
- Kansas Library Association (website)
- Mid-America Library Alliance Library Job Link (website)
- Association of Rural and Small Libraries (listserv and website)
- Mountain Plains Library Association (website) appropriate for full-time positions requiring MLS
- School of Library and Information Management (SLIM) email: sliminfo@emporia.edu
- Local outlets in city/county.

Decide how you will evaluate applicants.

- Refer back to the list of critical characteristics, skills and attributes.
- Create an evaluation metric to assist with decision-making.
 - This could be a spreadsheet.

Develop a list of questions for evaluating candidates.

 Search for "library director interview questions" and/or contact NEKLS for a list of potential questions.

Month 4

If not completed, finalize a metric for evaluating applicants.

- Refer back to the list of critical characteristics, skills and attributes.
- Create an evaluation metric to assist with decision-making.

If not completed, finalize a list of questions for evaluating candidates.

Month 3

Search committee begins review of applications on the date specified in the job ad.

Use metric for evaluating applicants.

Search committee selects applicants (at least three?) to invite for interview.

Months 3 & 2

Search committee interviews candidates and makes a selection.

Designated board member makes reference calls.

Board agrees on details of job offer - salary, benefits, proposed start date, etc.

Board chair extends a written job offer to the selected candidate. On condition of a satisfactory background check.

Once position has been accepted, board chair notifies other candidates.

- Thank you to the others who interviewed; position has been filled.
- Email notice to other applicants; position has been filled.

Board and current director develop an orientation plan for the new director.

- This might include any succession planning information developed by the current director.
- Individuals the new director should meet in the community:
 - Introduction at a City Council meeting.
 - o Mayor, City Administrator and other key staff at City Hall.
 - School superintendent, principals, and library/media specialists.
 - o Reps from any higher education campuses in area; such as a dean of students.
 - o Etc.

Month 1

New director starts job.

New Director meets with library board chair.

Orientation for new director.